



# Roadmap for the DBS Gateway Region

Guideline for partner input

Roadmap Step 2 & 3

Regional Action Plans



## Content

1	Introduction .....	3
2	Timeline .....	4
3	Roadmap – Guideline for developing new measures.....	5
4	Regional Action Plans.....	6
5	Guideline for stakeholder involvement .....	9

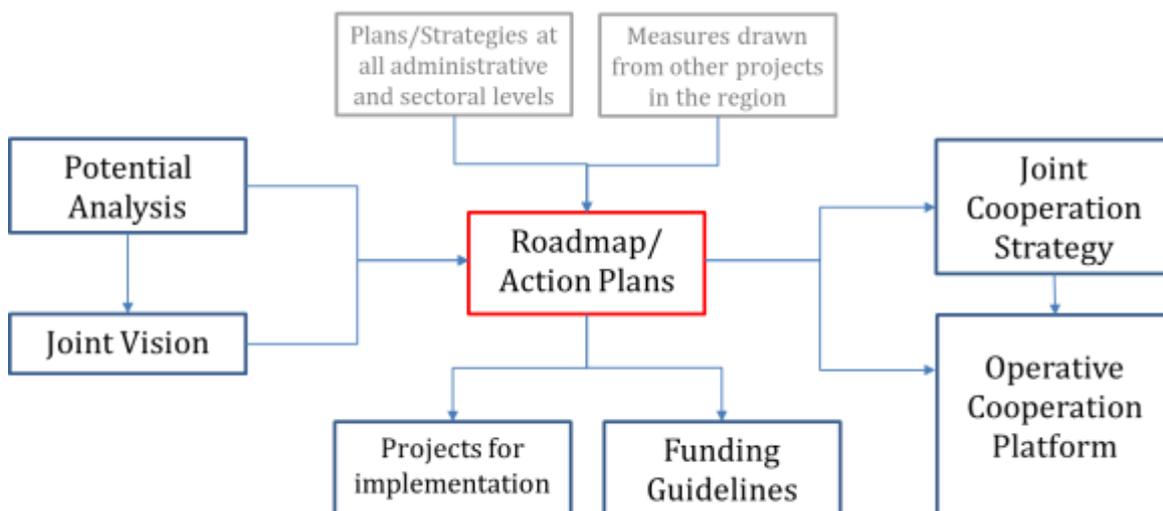
## 1 Introduction

The Roadmap consist of measures suitable to reach the Joint Vision 2040. This makes the Roadmap an important instrument for future cooperation towards increasing the attractiveness of the DBS Gateway Region.

The Joint Vision 2040 is understood as an aspirational description of what the DBS Gateway Region would like to accomplish in the mid-term and long-term future. It gives a jointly agreed common direction and serves as a clear guide for choosing current and future action.

This is why it is directly interlinked with the Roadmap: The Roadmap takes over the Operational Objectives defined within the fields of intervention of the Joint Vision and tries to feed them with suitable measures in order to reach the set Objectives.

The Roadmap is at the very heart of the project as it gives a clear path suitable to build up the DBS Gateway Region. The Roadmap also consists of a series of Regional Action Plans that break down the most strategic measures into single steps for implementation. Implementation will be monitored by the Cooperation Platform.



## 2 Timeline

The **Roadmap** will be elaborated in three stages. First step, extracting relevant measures from already existing plans and strategies, is already concluded. Attached you find a comprehensive table of all measures. The next steps, 2 and 3, will be described in the following.

The **Regional Action Plans** will be derived from the Roadmap and further developed once the Roadmap is approved. There will be an additional **Action Plan for the Cooperation Platform**.

In parallel, overlapping the end of the Roadmap and beginning of the Action Plans, key stakeholders relevant for implementing the recommended measures will be involved in a **regional meeting/workshop** by each partner.

Task	Who?	Till when?
1. Matching <b>relevant measures of already existing plans and strategies</b> to predefined operational objectives (drawn from the Joint Vision) and in some cases further specified in a series of types of measures	All PP	November 2017-February 7, 2018
Validation and harmonisation of partner input. Preparation of comprehensive table of measures. Guideline for the next steps	LP	February 9, 2018
2. Adding <b>additional measures</b> where needed through inspiration of measures existing in other countries/regions/cities or other sectors that have proved successful ( <b>best practices</b> ). 3. Adding additional measures where needed by <b>elaborating new ideas</b> . This will be most relevant when it comes to the establishment of the DBS Gateway Region. As the Gateway Region does not exist yet specific topics are most likely not yet considered in existing plans and strategies either.  Additionally, the WP Leader will work on the development of <b>overriding measures necessary on transnational level</b> as well as on regional level in a concerted way to reach the goals set in the Joint Vision.	All PP  All PP  LP	February 23, 2018
LP and WP Leaders of all WPs in the project: Meeting for discussion of overriding instruments and measures in Budapest (after First Year Review with the JS of the TDP Programme)	LP and WP Leaders	February 28, 2018
Discussion, feedback loops, definition of measures	All PP	February 2018-March 2018
4. List of chosen measures for each <b>Regional Action Plan</b> (proposal of each partner)	All PP	April 11, 2018

List of chosen measures for the <b>Action Plan of the Cooperation Platform</b> (proposal of all partners)	All PPs, LP	
Assessment of chosen measures by the WP Leader in order to guarantee compliance with the overarching goals	LP	
5. Stakeholder involvement = <b>small workshops in each region</b> with key stakeholders (ASPs) responsible for implementing the chosen measures of the Regional Action Plan in order to cross-check feasibility of new measures	All PP	April 20, 2018
Incorporation of inputs from the stakeholders in the Action Plans (or even Roadmap if necessary) and further elaboration of content	All PP	May 11, 2018
Presentation of Roadmap and Regional Action Plans at the partner meeting in Galati	LP	May 17, 2018

### 3 Roadmap – Guideline for developing new measures

In the first step existing plans and strategies etc. at all administrative and sectoral levels were screened in the search for measures relevant to support the Joint Vision. In order to best guarantee the overview, the results of all partner inputs are shown in separate documents for each field of intervention: “DBS\_WP4\_Roadmap\_field of intervention\_step1”.

There are several operational objectives that include a long list of related measures, others have less or are even blank. Our next task in step 2 of the Roadmap will be to try to answer the following two core questions:

- In areas with a (long) list of **existing measures**:
  - Are there any important measures missing? If yes, what would it be? Can you find good examples in other countries that are transferable?
  - Are the existing measures well on the way or can we do anything to support or speed up implementation?
- In areas with **no existing measures**:
  - Is everything fine in this respect or is there a need for further action?
  - If there is a need for further action what would it be?

Please go through the Roadmap with the above mentioned questions in mind and...

- add new measures into the list for your region or country where applicable.
- send ideas necessary to be implemented by all regions of the DBS Gateway Region or by the Cooperation Platform to Christina Narval ([c.narval@verracon.at](mailto:c.narval@verracon.at)). She will develop the overall strategy relevant for ALL countries and regions.

Once all measures are on the table a **ranking of importance** of each measure will be discussed. Measures that only work in case of implementation in all regions of the DBS Gateway Region will be marked specifically and ranked accordingly. Bottlenecks in individual regions most relevant to the functionality of the whole system will also be ranked high on the scale.

#### 4 Regional Action Plans

The Regional Action Plans shall include the following measures taken from the Roadmap:

Roadmap			Regional Action Plan
Existing measures	Measures that are already on the way being implemented		NOT included
	Measures that need speeding up	➡	Most important measures included
New measures	Measures taken from other regions	➡	Most important measures included
	Completely new measures	➡	Most important measures included

**= max. 10 measures**

**Please note that the Regional Action Plan can only be started once the measures in the Roadmap are approved and the ranking is finalised!**

It is recommended not to exceed a maximum of around ten measures in the Regional Action Plans. Please select the most pressing measures for your region that contribute strongly to the development of the DBS Gateway Region (indicated in the ranking in the Roadmap!). If we demand too much (long list of measures) the probability of implementation will decline. The Roadmap already includes a ranking of importance for each measure. The Regional Action Plans include these most pressing recommendations. As the Regional Action Plans are integral part of the Roadmap, the comprehensive list of recommended measures can always be found there.

A **region** for a Regional Action Plan is defined as a **port and its hinterland**. In most cases this will overlap with the administrative province. In some cases you will have to go a bit further as your hinterland expands outside the province’s borders.

This means each Regional Action Plan can include measures for the following **responsible institutions**:

- Port administration and port landlord
- City/Municipality
- Region, province
- Others, if applicable

Each partner will work on their respective port region:

- ERDF PP2 (in cooperation with all Slovakian ASPs): port of Bratislava region (and other relevant Slovakian port regions)
- ERDF PP3 (in cooperation with all Hungarian ASPs): port of Budapest region (and other relevant Hungarian port regions)
- ERDF PP 4 (in cooperation with all Croatian ASPs): port of Vukovar region (and other relevant Croatian port regions)
- ERDF PP8 (in cooperation with all Romanian ASPs and ASP19 and ASP20): port of Galati region (and other relevant Romanian port regions (border to Moldova and Ukraine))
- IPA PP1 (in cooperation with all Serbian ASPs): port of Novi Sad region (and other relevant Serbian port regions)
- ERDF PP6 (in cooperation with ASP18): port of Burgas region
- ERDF PP7 (in cooperation with ASP9): port of Varna region
- ERDF PP5 (in cooperation with ASP16): other relevant Bulgarian port regions
- LP (in cooperation with all Austrian ASPs): all relevant Lower Austrian port regions
- ERDF PP1: port of Vienna region

Additionally to the separate Action Plans for each region there will be an **Action Plan for the Cooperation Platform** (done by the WP Leader) where all measures will be included for which no other existing responsible institution can be identified.

Measures in the Action Plans will be developed in further detail as shown in the table below:

<b>Recommendation No. and Name taken from the Roadmap (so the measure can be tracked down and put into perspective of the whole picture).</b>	
<b>Description</b>	Short verbal description of what is intended by the measure (objective, needed action)
<b>Beneficiaries</b>	Who is benefitting from this measure and why?
<b>Responsible institution</b>	Who is responsible for implementing the recommended action?
<b>Steps</b>	<p>What concrete steps will have to be taken in order to implement the whole recommendation?</p> <ul style="list-style-type: none"> <li>• <i>This is what the responsible institution has to do as preparation</i></li> <li>• <i>These are the stakeholders the responsible institution has to involve</i></li> <li>• <i>This is what the responsible institution has to do first, second, third</i></li> <li>• <i>This is what the responsible institution has to do before the recommendation can be considered as successfully implemented</i></li> <li>• <i>This is what the responsible institution has to do to monitor and evaluate the action (if applicable)</i></li> </ul>
<b>Horizon for implementation</b>	Taken from the Roadmap and further specified if possible
<b>Budget</b>	Estimated necessary budget and (if possible) recommendation from where the budget can be generated (funding options etc.)
<b>Good practice example</b>	In case the measure is adopted from a different country, give reference to the example in order to facilitate communication and learning from each other

## 5 Guideline for stakeholder involvement

In order to validate the new measures planned by the project, we recommend a meeting (workshop) with the **key stakeholders responsible for implementing the recommended new measures**. They will include at least the project's ASPs and other parties if applicable.

The purpose of the workshop is to...

- present new ideas and sensitise the stakeholders for the necessity of further action
- get the stakeholders' feedback in terms of feasibility, structural problems, fact finding (reality check) etc.

Outcome of the workshop will be...

- commitment of responsible institution for supporting the project's recommendations
- adaption of initial measures in order to increase their likelihood for successful implementation

There will be a feedback-loop after the workshops and possible adaptations made in the Regional Action Plans and – if necessary – in the Roadmap. **This is why the workshops shall be performed when measures are already well developed, but not yet finalised to include the possibility for later adaption!**